



13 October 2016

**To: FIDIC EC, Past President Council, YP and Committee Members, and MAs**

**Thank you for your participation**

Dear Colleagues,

I would like to express my sincere gratitude to each of you for your participation in the FIDIC 2016 Conference in Marrakesh. I appreciate you taking the time and effort to attend, as well as sharing your ideas and expertise. I certainly hope that the conference was satisfactory, and that you took the opportunity to make new friends and renew old acquaintances, to have discussions and exchange of many experiences, suggestions and opinions with decisions makers, practitioners and researchers from all over the world.

The involvement of various experts resulted in our successful plenary sessions and various meetings. Also, thanks to your intensive efforts and enthusiasm, the Marrakesh conference turned out to be a success on all fronts, with over 750 registered participants. Also at this year's conference, I had the honor of recognizing several outstanding individuals and companies for their services and achievements including Ms. Tang Ping of China for the FIDIC Service Excellence Award, Mr. Nader Shokoufi of Iran for the FIDIC Young Professional Award and various other outstanding recipients. I would like to extend my congratulations once again.

Moreover, we are very fortunate to have two new members in the Executive Committee, a new Vice President, a new President-Elect, and a new Treasurer:

- Mr. Alain Bentéjac of France, Member of FIDIC EC and new President-Elect
- Mr. Moncef Ziani of Morocco, Member of FIDIC EC and new Vice President
- Dr. Bernd Kordes of Germany, Member of FIDIC EC and new Treasurer
- Mrs. Aisha Nader of Sweden, New member of FIDIC EC
- Dr. Reyes Juárez of Mexico, New member of FIDIC EC

I welcome you to your new positions and very much look forward to working with each one of you.

I would also like to take this opportunity to thank my colleagues Kaj Möller of Sweden and Exaud Mushi of Tanzania for their great contributions to FIDIC as invaluable members of the Executive Committee. Your passion, time and commitment to various FIDIC activities have been admirable and very much appreciated. You are constantly going above and beyond to meet the needs of FIDIC and your efforts and dedication do not go unnoticed! I feel privileged to have worked with you and sincerely hope you will continue to be active and supportive of FIDIC's future endeavors.



Additionally, I would like to recognize Manoochehr Azizi, the outgoing YP Chairman for his great leadership and commend our Young Professionals for their achievements and launching the new awards program. As many of you are already aware, the Secretariat has been selling FIDIC ties, scarves, caps and pins to help finance YP activities. I hope you will take this wonderful opportunity to purchase quality FIDIC products while supporting the future leaders of our industry.

My dear colleagues, you are a great group and your enthusiasm for the subjects and FIDIC as an organization made this Conference more productive and enjoyable. I would like to thank the DNS for the comments and suggestions concerning FIDIC's strategic plans, governance and office relocation issues. I understand that these are very delicate issues and I assure you that each will be given consideration for the improvement of this organization. Moreover, as I have mentioned at the GAM, I will call for an Extraordinary GAM if necessary to ensure we are, in fact, moving forward. The prospect of change is daunting, and it is difficult for a multi-cultural organization like FIDIC. However, we need to change to become relevant and agile in this industry and the market. I, therefore, kindly request your continuous support and cooperation at this time.

Finally, I would like to thank the Secretariat, Conference Committee, FMCI and numerous volunteers who worked extremely hard to organize and execute this event. I know that there had been challenges but, thanks to all of you, the conference ended successfully. Although we don't have time to rest on our laurels, you should all feel good about your individual effort and accomplishment.

I once again reiterate my appreciation and look forward to seeing you, if not sooner, in Jakarta for FIDIC 2017 next year.

Sincerely yours,

Jae-Wan Lee  
FIDIC President

